Our mission is to make the world’s health data useful so people enjoy healthier lives.
Transforming to prevention requires more efficient deployment of today’s spend

~$1.1T
Annual direct cost of chronic conditions in U.S.\(^2\)

~$9T
Total global healthcare spend in 2019\(^1\)

~$850B
Approximate costs of healthcare waste within the U.S.\(^3\)

To transform care, we partner with healthcare leaders

**Care Solutions**

Atrius Health, Emory University, John Hancock, ResMed, onduo, VA PAHCS, Wake Forest Baptist Health, Walgreens

**Research Solutions**

American Heart Association, Duke University School of Medicine, Google, Mayo Clinic, Novartis, Otsuka, Pfizer, Regional, Sanofi, Stanford Medicine, The University of Mississippi Medical Center, UPMC, Vanderbilt

**Innovation Solutions**

Allergan, Biogen, Dexcom, Earlens, Gilead, Johnson & Johnson Ethicon, Medtronic, P&G, Pampers, Rhythm, Sanofi, Verve
**Significant drop in HbA1c for participants**

**Initial HbA1c Category**

- *P<0.001*
-  <7.0%  
  n = 296
-  7.0 to <8.0%  
  n = 192
-  8.0 to 9.0%  
  n = 128
-  >9.0%  
  n = 124

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**Source:** Change in HbA1c from initial measurement to follow-up stratified by initial HbA1c range. Dixon, Zisser, Layne et al. “A Virtual Type 2 Diabetes Clinic Using Continuous Glucose Monitoring and Endocrinology Visits.” Journal of Diabetes Science and Technology. 2019.
Clinical trials: a broken system

55% Of clinical trials likely to be outsourced by 2020

4% Of patients enroll in clinical trials

42% Cost savings from adopting technology in clinical trials

35% Of clinical trials terminated due to under-enrollment

Source: Digitizing Clinical Trials, Goldman Sachs Group, November 20, 2019
We’ve mapped the world, now let’s map human health.

Terabytes of health data

- Clinic
- EHR
- Claims
- Lab
- Imaging
- Home
- Sleep
- Behavior
- Medication
- Weight
- Remote
- Mobile/Behavioral
- Socio-economic
- Wearable
- Location
Connecting the ecosystem, accelerating clinical studies

Project Baseline

Duke University School of Medicine
MAYO CLINIC
Regional
Stanford Medicine
The University of Mississippi Medical Center
UPMC Life Changing Medicine
VANDERBILT

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Digital Surgery
Real-time surgical insights with connected devices

Machine learning powered tools and advanced vision technologies

Integrated insights platform for preoperative and postoperative guidance
Virtual Stainer
Molecular characterization of biopsies

Hyperspectral microscope

Revealing biology

Real H&E

Autofluorescence

Verily ©2020 Verily Life Sciences LLC
Virtual Stainer
Molecular characterization of biopsies

Hyperspectral microscope

Revealing biology

Real H&E

Virtual H&E
Our partnerships are structured around...

Alignment
Expertise
Impact
Our partnerships grow over time

<table>
<thead>
<tr>
<th>Year</th>
<th>Collaborations</th>
</tr>
</thead>
<tbody>
<tr>
<td>2015</td>
<td>3</td>
</tr>
<tr>
<td>2019</td>
<td>32</td>
</tr>
</tbody>
</table>

*Includes non-public deals
Our model is built for sustainable growth and profitability

- **Partnerships (Milestones & Royalties)**
- **Shared Economics/ Direct Commercialization**
- **Joint Ventures**

**Replicable**  
**Predictable**  
**Profitable**
World-class investors

Alphabet

Capital Group

Ontario Teachers’ Pension Plan

Silver Lake

Temasek

T. Rowe Price

$1.8B

External capital raised to date
Our progress

1,521 Patents and applications
46 Solutions under development
32 Partner relationships
13 Commercialized tools
We are only getting started...

Deployment of new care solutions

Development of new research partnerships

Creation of new technologies

A powerful engine for growth
Massive opportunity

Unrivaled technology platform

Innovative industry defining solutions

Deep strategic partnership approach

Proven results at scale

Powerful monetization and growth model

World-class partners, investors, and people